# FLIWAY GROUP LIMITED ANNUAL SHAREHOLDERS MEETING 2017

19 OCTOBER 2017

## A FLIWAY PRESENTATION IMPORTANT NOTICE



This presentation supplements our full year financial statements to 30 June 2017 and should be read subject to and in conjunction with the financial statements. The Fliway Investment Statement and Prospectus dated 6 March 2015 (as amended 19 March 2015). is available via the Investors section on our website, **www.fliway.com**. All references to currency are to New Zealand dollars unless otherwise stated.

This presentation contains forward-looking statements and projections. These reflect our current expectations based on what we think are reasonable assumptions but for any number of reasons these assumptions may prove incorrect. We give no warranty or representation as to our future financial performance or any future matter. Except as required by law or NZX listing rules, we are not obliged to update this presentation after its release, even if things change materially.

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## A FLIWAY PRESENTATION AGENDA



- Chairman's Address
- Managing Director's Review
- 3. Ordinary Business
- 4. Resolutions
- 5. General Business



## A FLIWAY PRESENTATION CHAIRMAN'S ADDRESS



### **CRAIG STOBO**



## A FLIWAY PRESENTATION CHAIRMAN'S INTRODUCTION



### **BOARD OF DIRECTORS**



Alan Isaac, Independent Director

Craig Stobo, Independent Chairman

Duncan Hawkesby, Managing Director

## A FLIWAY PRESENTATION CHAIRMAN'S INTRODUCTION



#### **EXECUTIVE TEAM**

Jim Sybertsma, Chief Financial Officer

Cameron Mckeown, General Manager, Domestic

Jon Gundy, General Manager International

Colin Burrow, Chief Information Officer

Kate Bacchus, General Manager People

## A FLIWAY PRESENTATION **FY17 OVERVIEW**



### **STRATEGIC**

**EARNINGS PER SHARE 8.6 CENTS**CASH DIVIDEND PER
SHARE 6.0 CENTS

2H FY17 SALES GROWTH +8.7% OVER PCP BOTH DIVISIONS

UPS RELATIONSHIP
WIDENED
ADDITIONAL WORK GAINED

#### **FINANCIAL**

RESULT IMPACTED BY ONE-OFF EVENTS CUSTOMER LOSS KAIKOURA EARTHQUAKE

EXCESS TRANSPORT
CAPACITY COSTLY GIVEN
RAIL TO ROAD DEMAND

INCREASED REVENUES
EQUATE TO WORKING
CAPITAL LIFT

### **OPERATIONAL**

SUB-SCALE COURIER
OPERATION EXITED
LOWERED JV COST BASE

CAPACITY ADDED IN TRANSPORT TO ACCOMMODATE GROWTH

TECHNOLOGY
ENHANCEMENTS
ACROSS THE GROUP

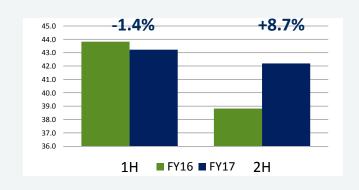
## A FLIWAY PRESENTATION **FY17 FINANCIAL OVERVIEW**



#### **FLIWAY GROUP REVENUE**







#### FLIWAY GROUP UNDERLYING EBITDA







## A FLIWAY PRESENTATION **FY17 DIVIDENDS**



## INTERIM DIVIDEND OF 2.0 CENTS PER SHARE

FINAL DIVIDEND OF

4.0 CENTS PER SHARE

REFLECTING IMPROVED

SECOND HALF

FULL YEAR DIVIDEND OF 6.0 CENTS PER SHARE EQUATES TO A GROSS YIELD OF 6.9% AT THE LISTING PRICE OF \$1.20 / SHARE

#### FINAL DIVIDEND

- Imputation credits: 1.5556 cps (at 28% tax rate)
- Fully imputed at 28% tax rate
- Record date: 8 September 2017
- Payment date: 15 September 2017

## A FLIWAY PRESENTATION MANAGING DIRECTORS REVIEW



### **DUNCAN HAWKESBY**

- 1. Business Description
- Strategy
- 3. Financial Overview
- 4. Capital Management
- 5. Operational Performance
- 6. Outlook



### A FLIWAY PRESENTATION



## 1. BUSINESS DESCRIPTION

### **SEAMLESS GLOBAL SUPPLY CHAIN SOLUTIONS**



### A FLIWAY PRESENTATION



## 1. BUSINESS DESCRIPTION CONT'D

## INTERNATIONAL FREIGHT, WAREHOUSING & DOMESTIC DELIVERY B2B or B2C



## A FLIWAY PRESENTATION 2. STRATEGY





#### **OPTIMISING CAPACITY**

To maximise operating leverage, including through using its capacity efficiently and gaining efficiencies from the use of technology.



#### **GROWING EXISTING BUSINESS**

Fliway is a leading provider of specialised transport and warehousing in a number of sectors. Fliway plans to continue to invest in business development initiatives to target increased customer and market penetration in these existing sectors.



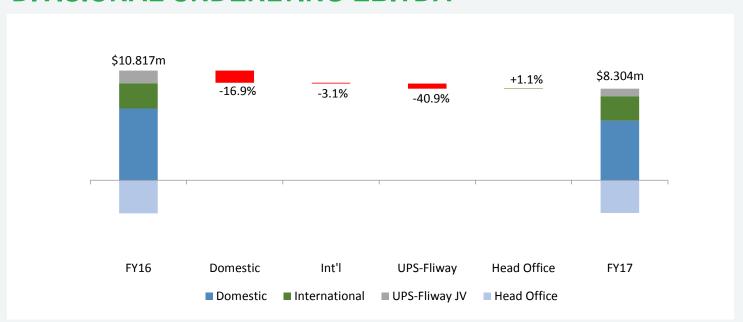
#### **ENTERING NEW MARKETS**

Fliway has specialist equipment, facilities and expertise which is distinct from its competitors. Fliway intends to leverage this equipment and expertise to target sectors which the business does not currently operate in.

## A FLIWAY PRESENTATION 3. FINANCIAL OVERVIEW



### **DIVISIONAL UNDERLYING EBITDA**



Note: EBITDA = Earnings before net finance expense, tax, depreciation of tangible assets and amortisation of intangibles, and includes contribution from UPS-Fliway.

### A FLIWAY PRESENTATION

## 4. CAPITAL MANAGEMENT

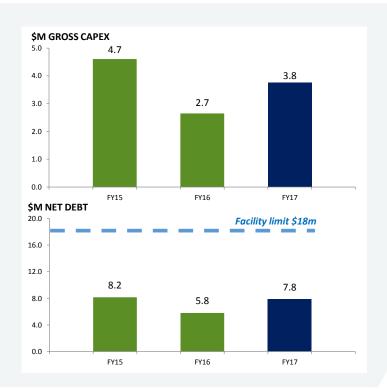


### **CAPITAL EXPENDITURE**

- Investing for growth:
  - Logistics warehouse management system
  - Extended Auckland site by 6,000sqm
  - Additional network capacity

### **NET DEBT**

- Cash profit lower, dividends paid in last 12M \$3.340m
- Strong balance sheet well positioned to capture targeted growth opportunities
- Working capital position pushed by growing revenue
- Capital expenditure ahead of D&A required to accommodate revenue growth





### **DOMESTIC**

- Transport volume levels ahead of last year despite customer loss
- One-off events and capacity constraints impact on performance of Transport:
  - Freight volumes outside network capacity meant higher cost delivery solutions
  - Capacity impacted by Kaikoura earthquake, restructure (customer loss), lane mix change and linehaul equipment availability
- Warehousing 2H17 revenues up on last year +8.5% with good cost management delivering improved EBITDA
- A number of new customers across Domestic required increased warehouse capacity in Auckland by an additional 6,000 sqm (20%) in Q3 to accommodate this growth
- Exited sub-scale courier business

DOMESTIC NZ\$Million's	FY15	FY16	FY17	Var
Revenue	55.810	55.682	57.699	3.6%
Underlying EBITDA EBITDA %	8.390 15.0%	10.170 18.3%	8.448 14.6%	-16.9% ▼

Half year splits

DOMESTIC NZ\$Million's	1H16	2H16	1H17	2H17
Revenue	29.217	26.465	28.981	28.718
Underlying EBITDA EBITDA %	5.894 20.2%	4.276 16.2%	4.2710 14.7%	4.177 14.5%



### **INTERNATIONAL**

- Strong customer focus and new customer wins meant 2H17 revenue up 9.1% on last year
- EBITDA broadly in line with last year
- Team performing well under new leadership
- Strengthened network and carrier relationships
- Rolling out technology enhancements for customers

INTERNATIONAL NZ\$Million's	FY15	FY16	FY17	Var
Revenue	28.359	26.962	27.722	2.8%
Underlying EBITDA EBITDA %	3.873 13.7%	3.575 13.3%	3.462 12.5%	-3.1%



#### **UPS-FLIWAY JOINT VENTURE**

- FY17 Import volume up 11.4% on last year
- Cost base and compensation in the JV has been reset to a lower level, to drive import growth
- Lower contribution from the JV vs last year driven by:
  - Growth in import volumes, but on lower compensation
  - Export volumes down on last year
- Strategic focus to continue to grow inbound volumes

UPS-FLIWAY NZ\$Million's	FY15	FY16	FY17	Var
EBITDA (50%)	1.593	1.789	1.058	-40.9% <b>▼</b>
NPAT (50%) DIVIDEND REC'D	1.147 0.950	1.282 0.750	0.760 0.500	-40.7% <b>▼</b>



#### **HEAD OFFICE**

- Investment in Health & Safety
- No Management incentive FY17
- Dispute provision reversed in FY16

#### **FINANCING**

- Total Net Financing cost reduced 32.6%
- Interest rate derivatives revaluation negative impact remains albeit lower impact
- Finance charges reflect a full year of having a redrawable facility for maximum flexibility

HEAD OFFICE	FY15	FY16	FY17	Var	
NZ\$Million's					
Reported EBITDA	(6.663)	(4.718)	(4.664)	1.1%	•
Underlying Adjustments					
- Listing costs adjustment	2.035	-	-		
- Annual PLC assoc costs	(0.320)	-	-		
- Dispute de minimis	0.175	(0.249)	-		
- Non-recurring costs	0.008	-	-		
Underlying H.O. EBITDA	(4.765)	(4.967)	(4.664)	6.1%	•
Depreciation	0.160	0.117	0.118		
Loss on sale	0.071	0.001	-		
Underlying H.O. EBIT	(4.996)	(5.085)	(4.782)	6.0%	<b>V</b>
NET FINANCING EXPENSES					
Net Interest expense	(0.857)	(0.411)	(0.304)	26.0%	7
Finance charges	(0.071)	(0.160)	(0.204)	-27.5%	
Gain/(loss) on swaps	(0.344)	(0.230)	(0.032)	86.1%	<u> </u>
Total Net Financing:	(1.272)	(0.801)	(0.540)	32.6%	7

## A FLIWAY PRESENTATION 6. OUTLOOK



- Strong revenue outlook with new customer wins in both International and Domestic
- Fliway looking to deliver improved results in FY18 and build on the gains made in 2H17.
- Focused on improving capacity utilisation and cost management to improve margins
- Continuing to build on the improved 2H17 financial performance
- Balance sheet gearing at 0.94x EBITDA allows for targeted growth



## A FLIWAY PRESENTATION 6. OUTLOOK



 Initiatives undertaken in FY17 strengthened the business and position it to capitalise on further revenue growth

 Margin challenged by short term capacity constraints in transport, forecast to be resolved within 1H18

Continue to actively evaluate acquisition opportunities



## A FLIWAY PRESENTATION CHAIRMANS ADDRESS



### **CRAIG STOBO**

- FY17 was a tough year for Fliway, despite this we delivered a sound result and positioned the business to capitalise on future growth
- Fliway has a solid platform with strong recent business development wins adding to prospects
- The Directors thank the Fliway team for their hard work and acknowledge the support of our valued customers



## **ORDINARY BUSINESS**



FLIWAY Annual Shareholders Meeting | 19 October 2017







### **RESOLUTION 1: RE-ELECTION OF DIRECTORS**

 That Alan Isaac, who retires by rotation and, being eligible and having offered himself for re-election, be reelected as a Director of the Company.

Alan Isaac to address the meeting





### **RESOLUTION 1: RE-ELECTION OF DIRECTORS**

 That Alan Isaac, who retires by rotation and, being eligible and having offered himself for re-election, be reelected as a Director of the Company.

Resolution 1	For	Against	Discretionary	Total	Abstain		
Proxies and Postal votes	4,872,120	46,799	285,017	5,203,936	5,000	THE SELL COLUMN	



### **RESOLUTION 2: AUDITOR**

 That the Directors be authorised to fix the auditor's remuneration.





### **RESOLUTION 2: AUDITOR**

 That the Directors be authorised to fix the auditor's remuneration.

Resolution 2	For	Against	Discretionary	Total	Abstain		
Proxies and Postal votes	4,779,919	170,300		5,203,936	5,000	THE STATE OF THE S	
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## **GENERAL BUSINESS**





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